



Arthur H. Rubenstein, MBBCh
Executive Vice President
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Dean
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University of Pennsylvania School of Medicine
University of Pennsylvania Health System

May 2, 2011

Nicholas Kefalides, MD, PhD
President, ASEF
Members of ASEF Executive Council
3620 Hamilton Walk
328 Anatomy Chemistry Bldg.
Philadelphia, PA 19104

Dear Nicholas and Members of the Executive Council,

Thank you all for the beautiful letter you sent to me on the occasion of my "retirement" from the Dean and EVP positions at Penn Medicine at the end of June this year.

It has been an honor and privilege to strongly support your efforts and to observe the growth in size and scope of ASEF. This is a most important organization which brings great value to our faculty and the School of Medicine. Due to the commitment and hard work of ASEF's leadership and members, ASEF is highly regarded throughout the University, and the positive impact you have on many colleagues is enormously important.

I have enjoyed working with you and I am now looking forward to participating with all of you in a more active way.

With my warmest regards,

A handwritten signature in black ink, appearing to read "Arthur".

Arthur H. Rubenstein, MBBCh

Best wishes

Cc: Victoria Mulhern

AHR/so